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The Economies of Scale in The French Power Distribution Utilities

3rd International Workshop on

Empirical Methods in Energy Economics

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Outline

- **Introduction**
- Model Specification and Data
- Econometrics
- Estimation Results
- Conclusion

A. Introduction

- In the last two decades several countries have introduced a reform of the electricity sector
- Competition in production and new regulation instruments in the distribution (still a natural monopoly).
- For the design of these reforms **as well for business decisions**, the empirical understanding on different efficiency concepts (***scale efficiency, scope efficiency, and cost efficiency***) is relevant
- In France a reform has been introduced in 2003 → Important effects for EDF

Introduction

- France: EDF vertical integrated company
- EDF is in charge of 95% of total electricity distribution in France.
- Reorganization of EDF: unbundling, reorganization of the distribution....

Electricité de France

- EDF is one the world's largest utility company (>120 Giga watts generation capacity and €66 billion revenue in 2009)
- Created in 1946, by nationalizing a number of small utilities and has been a gov't corporation until privatization in 2005 (85% ownership retained by French gov't).
- Mainly led by elite engineers, EDF has undergone several reforms

Electricité de France (distribution)

- Until the 1990's power distribution was organized in 8 large regional units. m1
- Gradual decentralization in the 1990's resulted in 102 independent distribution centers.
- A reversal starting from 2005: re-grouping certain activities across several neighboring units up to consolidating back to regional level.

m2

Slide 6

m1 remaining 5% is distributed by about 160 small municipal utilities.

Today about 19 other suppliers compete with EDF.

mfarsi, 11/06/2010

m2 depending on the function:

customer services are consolidated at regional level, but technical maintenance at 2-3 neighboring units.

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In this paper

- We estimate the economies of scale in a sample of 93 EDF distribution units from 2003 to 2005, prior to re-structuring measures.
-
- We account for unobserved heterogeneity and try to assess the unexploited economies of scale prior to reforms.

Some problems

Heterogeneity

- **Observed**
- **Unobserved**

- **Using a VC:
computation of
the economies
of scale**

- **Long-run: TC**
- **Short-run: VC**

.....

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Model specification (variable cost function)

$$C = C(CU, AS, K, D_t)$$

m8

- C : Total OPEX for networks and customer-service activities
- CU : Total number of low-voltage customers
- AS : Service area size (km²)
- K : Distributor's assets book value (capital stock)
- D_t : Vector of year dummies

Slide 10

m8

We tried several models, but found that a parsimonious model works better in terms of plausibility and significance

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Cobb-Douglas function

$$\begin{aligned} \ln C_{it} = & \alpha_i^{(CU)} \ln CU_{it} + \alpha_i^{(AS)} \ln AS_{it} \\ & + \alpha_i^{(K)} \ln K_{it} + \sum_{t=2004}^{2005} \delta_i^{(t)} D_t \\ & + \alpha_i^{(0)} + \varepsilon_{it} \end{aligned}$$

$$\varepsilon_{it} \square N(0, \sigma_i^2)$$

Economies of scale and density

m18

$$ES = \left(1 - \frac{\partial \ln C}{\partial \ln K} \right) \cdot \left(\frac{\partial \ln C}{\partial \ln CU} + \frac{\partial \ln C}{\partial \ln AS} \right)^{-1}$$

$$ED = \left(1 - \frac{\partial \ln C}{\partial \ln K} \right) \cdot \left(\frac{\partial \ln C}{\partial \ln CU} \right)^{-1}$$

- Sign of the coefficient for K
- Actual or optimal K ?

m18

these are long run Economies of Scale

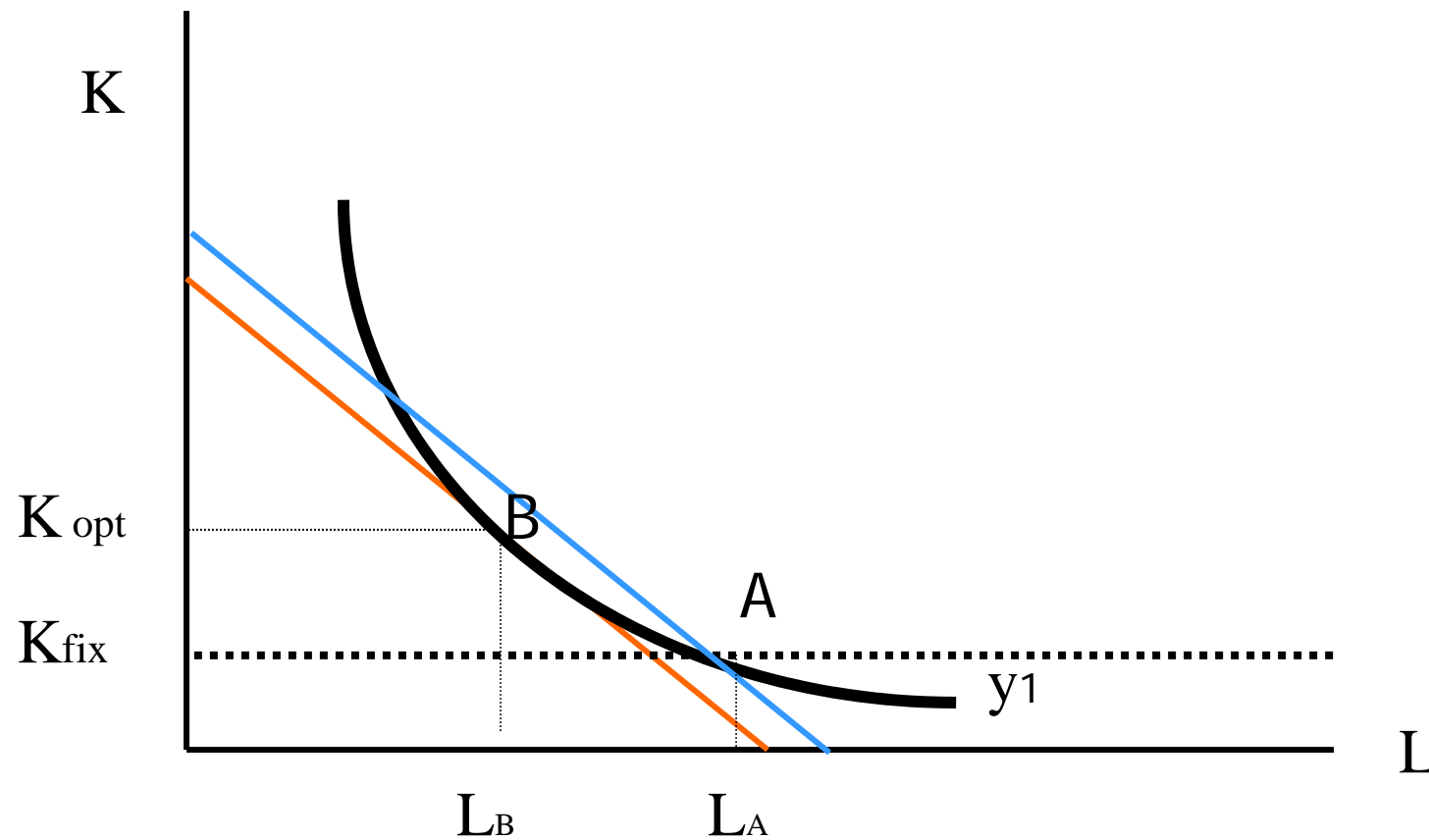
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Properties variable cost function

➤ If the firm minimizes the variable costs of producing a given output, subject to quasi-fixed inputs, the variable cost function, $VC(Q, \mathbf{p}_g, \mathbf{k})$ has the following properties (regularity conditions):

1. $VC(Q, \mathbf{p}_g, \mathbf{k}) > 0$ for $\mathbf{p} > 0$ and $Q > 0$ (non-negativity)
2. if $\mathbf{p}_g' > \mathbf{p}_g$, then $VC(Q, \mathbf{p}_g', \mathbf{k}) \geq VC(Q, \mathbf{p}_g, \mathbf{k})$ (non-decreasing in \mathbf{p}_g)
3. concave and continuous in \mathbf{p}_g
4. $VC(Q, \mathbf{p}_g, \mathbf{k})$ is homogeneous of degree one in input prices:
 $VC(Q, t\mathbf{p}_g, \mathbf{k}) = t VC(Q, \mathbf{p}_g, \mathbf{k})$ for $t > 0$
5. if $Q > Q'$, then $VC(Q, \mathbf{p}_g, \mathbf{k}) > VC(Q', \mathbf{p}_g, \mathbf{k})$ (non-decreasing in Q)
6. if $\mathbf{k}' > \mathbf{k}$ then $VC(y, \mathbf{p}_g, \mathbf{k}') < VC(y, \mathbf{p}_g, \mathbf{k})$ (non-increasing in \mathbf{k})

if $k' > k$ then $VC(y, pg, k') < VC(y, pg, k)$ (non-increasing in k)



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Data (279 observations from 93 units, 2003-2005)

Variable	Mean	Std Dev	Min.	Max.
<i>C</i> OpEx (€million)	23.49	12.03	10.58	115.55
<i>CU</i> # of customers	338'437	186'637	109'435	1'596'126
<i>NT</i> Network Length (km)	13'320	6'143	4'060	32'743
<i>K</i> Assets (€ million)	342.71	143.55	128.92	937.12
<i>AS</i> Service Area Size (km ²)	5'473.46	3'158.07	107	1'3871
<i>CA</i> Transformer Capacity (MVA)	1442	613	412	4526
<i>Q</i> Distributed electricity (GWh)	3'673	1'845	1'001	14'364
<i>CD</i> Customer density /km ²	445	1'663	17	14'917

All monetary values are in terms of 2005 Euros based on French CPI.

Empirical question

- Here we use a finite number of technology classes that can be modeled with a latent class model.

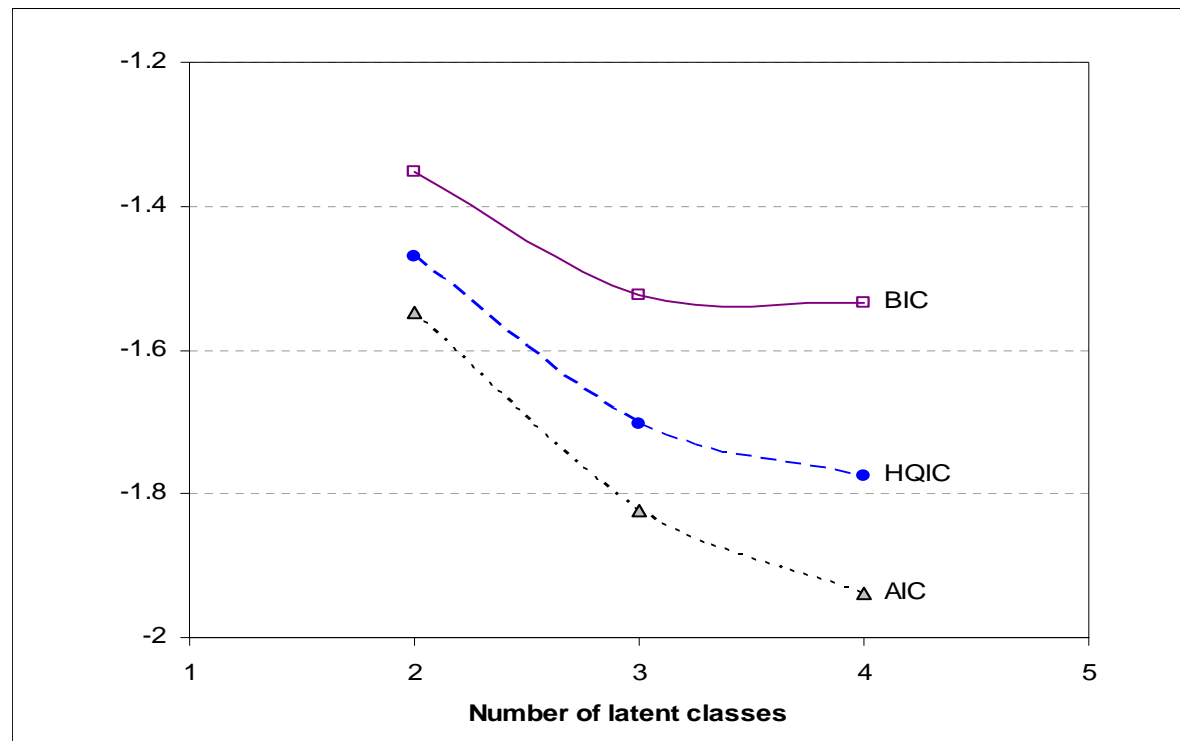
Econometric approach

- Latent class model has been used (eg. Orea-Kumbhakar, 2004) to model technological differences.
- In latent class models, parameters are assumed to be discrete random variables in J classes distributed across companies.
- In the first step, the sample is split into several groups
- Splitting can be based on some a priori information about companies,
- In the second stage different functions are estimated for each group

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Specification of number of classes



With $J > 4$, additional classes become almost degenerate (very small prior probability).

Estimation Results (LC)

	Class 1	Class 2	Class 3	Class 4
Number of customers (CU)	1.285 (0.797)	0.644 ** (0.039)	0.674 ** (0.038)	0.470 ** (0.066)
Service area size (AS)	0.063 (0.089)	0.080 ** (0.008)	0.084 ** (0.015)	0.057 ** (0.026)
Assets book value (K)	-0.400 (0.820)	0.183 ** (0.039)	0.088 * (0.047)	0.331 ** (0.099)
Year 2004	0.048 (0.344)	-0.067 ** (0.028)	-0.027 (0.029)	-0.125 ** (0.040)
Year 2005	0.472 ** (0.179)	-0.191 ** (0.015)	-0.115 ** (0.016)	-0.253 ** (0.073)
Constant	5.086 ** (1.516)	5.775 ** (0.201)	6.635 ** (0.209)	6.532 ** (0.441)
Std. dev. of the stochastic term (σ_j)	0.119 ** (0.034)	0.060 ** (0.004)	0.049 ** (0.004)	0.048 ** (0.008)
Prior class probability (P_j)	0.086 ** (0.029)	0.452 ** (0.058)	0.348 ** (0.060)	0.114 ** (0.038)

Standard errors are given in parentheses. * $p < .1$; ** $p < .05$

Economies of Scale and Customer Density (LC)

	Class 1	Class 2	Class 3	Class 4
Economies of Scale (<i>ES</i>)	1.039 (.109)	1.129 ** (.029)	1.203 ** (.031)	1.270 ** (.071)
Economies of Density (<i>ED</i>)	1.089 (.087)	1.269 ** (.028)	1.353 ** (.028)	1.424 ** (.083)

Significantly different from 1 at: * $p < .1$; ** $p < .05$

Standard errors (given in parentheses) are computed using delta method.

Identifying latent classes

	Class 1	Class 2	Class 3	Class 4
<i>CU</i> ('000)	598 (421)	317 (110)	312 (135)	306 (187)
<i>AS</i> (km ²)	2844 (3005)	5759 (2763)	5060 (2611)	7741 (4877)
<i>CD</i> (per km ²)	2399 (5086)	186 (575)	333 (853)	338 (701)
<i>CA</i> (MVA)	2021 (1067)	1419 (401)	1379 (600)	1277 (725)
<i>K</i> (€ million)	453 (221)	333 (116)	323 (131)	358 (151)
<i>NT</i> (km)	10823 (6276)	13065 (5520)	12963 (6072)	17566 (7849)
<i>Q</i> (GWh)	5778 (3710)	3589 (1220)	3449 (1550)	3077 (2060)
Posterior P_j	1.000 (.000)	0.964 (.087)	0.926 (.100)	0.973 (.073)

Standard deviations are given in parentheses.

Roughly speaking:

- Class 1: High customer density (CD)
- Class 2: Medium network (medium CD)
- Class 3: Medium network (low CD)
- Class 4: Large networks (medium CD)

Conclusion

- Many (natural monopoly) industries inherit their organization from the past, entailing potential scale inefficiency.
- A few examples of restructuring and policy discussions shows that optimal scale is still a relevant issue.
- Analysis of costs and the economies of scale can be used to assess the efficiency of the electricity distribution sector, provided that unobserved heterogeneity is taken into account.
- Latent-class models are sensible tools that could be used.

Thank you for your attention!