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Overcoming Data Limitations in Nonparametric Benchmarking: Applying PCA-DEA to Natural Gas Transmission

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Abstract

We empirically demonstrate a practical approach of efficiency evaluation with limited data availability in some regulated industries.

We apply PCA-DEA for radial efficiency measurement to US natural gas transmission companies in 2007.

PCA-DEA reduces dimensions of the optimization problem while maintaining most of the variation in the original data.

Our results suggest that the methodology reduces the probability of over-estimation of individual firm-specific performance.

Motivation

- Regulatory benchmarking often relies on limited data due to few firms and yearly conducted analyses.
- The need for a well represented technology yield in a benchmarking model that includes a high number of variables compared to the number of observations.
- In practice nonparametric benchmarking is widely applied, particularly Data Envelopment Analysis (DEA).
- However, DEA is sensitive to bad ratios of observations over variables.
- Thus, inefficiency is likely to be over-estimated in this setting and potential cost reductions due to regulation would remain uncovered.

Approach

- Create Principal Components (PCs) from original (output) data by means of Principal Components Analysis (PCA).
- Introduce a small number of PCs into the DEA procedure to lower dimensions while maintaining most of the original information: PCA-DEA.

Aim of paper

- Provide a pragmatic approach for European regulators who predominantly undertake efforts for national benchmarking.
- Apply PCA-DEA for the first time in the context of natural gas transmission regulation.

Methodology and Descriptive Statistics of Data

Linear Programming

Traditional DEA approach

$$\begin{aligned} \min_{\theta, \lambda} \quad & \theta \\ \text{s.t.} \quad & Y\lambda - s_Y = Y_j \\ & -X\lambda - s_X = \theta X_j \\ & e\lambda = 1 \\ & \theta, \lambda, s_Y, s_X \geq 0 \end{aligned}$$

where

- θ represents the relative efficiency of each firm contained in the set $J = \{1, 2, \dots, n\}$
- X_j, Y_j represent column vectors of k inputs and l outputs of unit j
- X represents $k \times n$ matrix collecting column vectors X_j
- Y represents $l \times n$ matrix collecting column vectors Y_j
- L_Y represents a matrix collecting the weights obtained by PCA
- Y_{PC} represents a matrix containing the PCA-weighted original (output) data (Principal Components, PCs)
- λ represents the input and output weights
- s_X, s_Y represent the input and output slack variables
- e represents a unit vector

PCA-DEA approach

$$\begin{aligned} \min_{\theta, \lambda} \quad & \theta \\ \text{s.t.} \quad & Y_{PC}\lambda - L_Y s_{PC} = Y_{PC,j} \\ & -X\lambda - s_X = \theta X_j \\ & L_Y^{-1} Y_{PC} \geq s_{PC} \\ & e\lambda = 1 \\ & \theta, \lambda, s_{PC}, s_X \geq 0 \end{aligned}$$

→ The programs are equivalent if all PCs are included in the PCA-DEA approach (i.e. all information is available)

Data

Since European natural gas companies are not easily comparable, we use the US natural gas market as our reference model. The US natural gas industry offers a comprehensive record of publicly available data and regulatory history, making it ideal for our analysis.

Table 1: Descriptive statistics of US natural gas transmission companies, onshore (2007), N=37

Variable	Opex	Total	Transmission	Peak	Installed	Transmission
	mn USD	Deliveries	System	Deliveries	Horsepower	System Losses
Unit	mn Dth	mn Dth	Miles	mn Dth	thou Hp	thou Dth
Sum	2,860.32	34,191.24	127,783.20	86.81	11,003.22	38,677.68
Min.	1.25	49.93	59.00	0.19	9.00	0.00
Max.	402.67	6,046.71	14,463.20	8.44	1,434.27	6,684
Mean	77.31	924.09	3,453.60	2.35	125.95	1,045.34
Median	31.50	403.89	1,680.40	1.68	297.38	615.66
Std. Dev.	99.61	1,255.53	3,703.33	2.12	371.72	1,399.32

Source: FERC Form No. 2

Model Specification

Figure 1: "OPEX-Benchmarking"

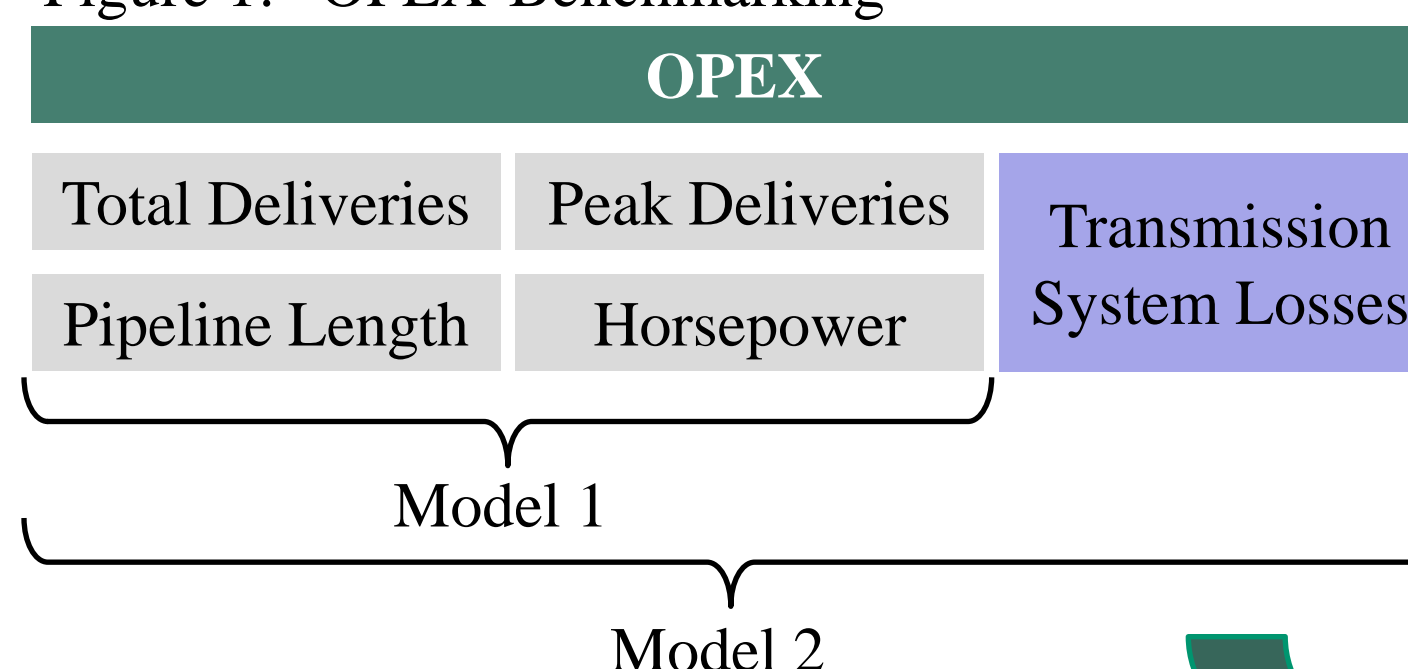


Table 2: Model specification

	Model 1		Model 2	
	DEA	PCA-DEA	DEA	PCA-DEA
DEA	x		x	
PCA-DEA		x		x
VRS	x	x	x	x

Note: x denotes the presence of the assumption in each model specification.

Use either four (Model1) or five (Model 2) outputs for Model Specification DEA or use two Principal Components out of four or five outputs for specification PCA-DEA.

Results and Conclusion

Selected Results

Table 3: Efficiency of US American natural gas transmission companies

Statistic	Model 1 (without TransLos)		Model 2 (with TransLos)	
	DEA	PCA-DEA	DEA	PCA-DEA
Minimum	27.02	19.23	30.65	19.10
25%-quantile	44.78	31.46	53.83	39.52
Mean	66.89	46.54	77.55	60.04
Median	63.86	39.51	93.45	48.39
75%-quantile	95.53	57.08	100	98.50
Maximum	100	100	100	100

Table 4: Peers of Northern Border Pipeline Company in PCA-DEA model specifications (FERC Form No. 2)

Variable	Opex	TotDeliv	TransSys	PeakDeliv	HorPow	TransLos
Unit	mn USD	mn Dth	Miles	mn Dth	thou Hp	thou Dth
NBPC	165.3	907.0	1,399	2.6	536.6	77.9
Peers in Model 1						
I/I	9.3	420.6	414	1.4	78.3	489.4
TGPC	117.3	3,270.0	10,325	8.4	1,434.3	6,684.6
Peers in Model 2						
DTI	70.7	1,360.1	3,344	4.0	350.2	398.5
EPNGC	373.4	6,046.7	10,240	5.1	1,136.4	3,038.8

Notes: NBPC = Northern Border Pipeline Company, I/I = IROC as Agent/Iroquois Gas Trans Sys. LP, TGPC = Transcontinental Gas Pipeline Corporation, DTI = Dominion Transmission, Inc., EPNGC = El Paso Natural Gas Company

Technical Interpretation

- In both model specifications the first two Principal Components account for more than 90% of total data variation. Thus, both PCA-DEA specifications include two PCs while DEA specifications include four (Model 1) and five (Model 2) variables, respectively.
- Compared to the traditional DEA approach, PCA-DEA yields lower relative efficiency across both model specifications reflecting the *curse of dimensionality*.
- Comparing the particular specifications of Model 1 with their counterparts in Model 2 (including TransLos), we mostly observe higher efficiency in the latter model. We note that both PCA-DEA specifications exhibit the same dimensionality.
- PCA-DEA improves the identification of local conditions against which firms are compared to, i.e. the peers are structural more similar than under the traditional DEA approach.

Conclusions

- PCA-DEA improves the discriminatory power in nonparametric efficiency measurement and helps to overcome the practical obstacle of bad ratios of observations over variables.
- PCA-DEA notably reduces the probability of over-estimation of relative efficiency.
- Thus, our findings support current regulatory practice by mitigating the conflict between too few observations and the demand for many variables to produce an appropriate representation of the relevant structures.

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